Highlands Ranch Community Associated Budget	ciation, Inc.					12.7%																87.3%									9/22/2020
2021 Budgot			Ad	dministrativ	e Fund	12.770											Recreati	ion Fund				07.07	,					HRCA		501 (c) 3	
	Community			I/T	HR	General	General	OSCA		Sports &	Arts &	Facilities	Facilities	Facilities	Facilities	Facilities		Comm.	Finance	I/T	HR	General	General	Backcountry				2021		Entities	
Revenues	Imp. Serv.	Relations	Admin	Admin	Admin	Admin	Reserve	Fund	Aquatics	Fitness	Education	Eastridge	Northridge	Southridge	Westridge	General	Maint. Re	elations	Rec	Rec	Rec	Rec	Reserve	Operating	Reserve	& Plant	Elimin	Total	HRCAA	HRCSF	HRBCEF
Assessment rev. (\$155.72 per qtr)						2,448,012																16,859,017				1		19,307,029			
New sales, resales, refi fees			2,700			313,000																						315,700			
Legal fees-assessment						344,500																						344,500			
Program revenue Grant, sponsorship revenue		70000							388,500	2,024,000 48,000	1,308,663													437,000 3,000				4,158,163 121,000	144,000	2,000	
Archery Range, outdoor education		70000								40,000														95,000				95,000	144,000	2,000	
Donation and fundraising																								12,000				12,000	9,000	61,000	80,000
Childcare/nursery, climbing wall, vending, pro shop												18,400	16,400	28,800	21,040													84,640			
Architecture legal fee, review	142,000		450.000																100.000								(570.000)	142,000			
Management fee Guest fee revenue			450,000									52,800	44,000	57,600	24,000				120,000								(570,000)	178,400			
Membership revenue												02,000	44,000	07,000	24,000	112,500			41,000									153,500			
Facility rental									61,000	118,000		24,000	30,400	68,800	85,000												(66,000)				
Grazing lease, vegetation mgmt																								19,064				19,064			
Payment from HRBCEF Community Events		172,650																						59,000				59,000 172,650	118,950		54,000
Payment from others		172,000	1,000		23,000																							24,000	110,330		34,000
Miscellaneous			1,000		, i		1,000												9,000					8,500				19,500	600		
Investment interest/dividend			2,500				2,500	11,700											200				7,677	100	2,300	17,326		44,303	5		-
Total revenues	142,000	242,650	457,200	-	23,000	3,105,512	3,500	11,700	449,500	2,190,000	1,308,663	95,200	90,800	155,200	130,040	112,500	-	-	170,200	-	-	16,859,017	7,677	633,664	2,300	17,326	(636,000)	25,571,649	272,555	63,005	134,000
Expenses																															
Payroll expense	328,713	297,615	149,395	-	111,071	198,619				1,278,040	1,003,079	1,580,841	1,001,618	1,381,823	1,169,015			95,949	448,185		247,712	136,289		597,347				10,892,128			
Payroll tax expense Employee benefits	24,764 54,795	22,268 49,269	12,157 24,905	4,957 10,967	10,893 85,907	16,162 33,108	_		28,149 49,211	102,457 160,673	82,119 143,564	128,580 223,693	82,412 144,615	113,726 199,603	95,982 168,163	_	28,820 50,385	7,183 15,891	36,470 74,711	7,922 17,527	96,733 317,982	11,090 22,718		42,160 129,814				955,002 1,977,499			
Employee benefits Employee training, recruitment,	34,793	49,209	24,903	10,907	65,907	33,100			49,211	100,073	143,304	223,093	144,013	199,003	100,103	-	30,303	13,091	74,711	17,527	317,902	22,710	-	129,014				1,377,433			
development, goodwill	-	-	2,500	-	11,500	-	-	-	10,300	10,000	13,875	-	-	-	-	25,000	500	-	-	-	39,000	-	-	3,400				116,075			
Community events		155,100							59,500	439,600	298,302	8,000	3,750	9,000	3,500	20,000		600						115,900				155,700 957,552	174,000	10,150	29,000
Program Expenses Scholarship award									59,500	439,000	290,302	8,000	3,750	9,000	3,500	20,000								115,900				957,552		50,000	
Grants, donation & membership																15,000												15,000	22,100		32,000
Health compliance & uniforms									5,500	2,500	-	500	500	500	500	45,800	800	-	-	-	34,000	-	-	3,500				94,100			
Veg, natural resource & nox weed												47.500	00.000	05 500	07.000		100.070						25.000	62,000				62,000			
Facility maintenance, supplies, rental Facility landscaping & snow removal												17,500 71,968	20,800 31,500	25,500 46,300	27,900 57,480	-	486,076						35,000	34,000				646,776 207,248			
Facility security, cable, pro-shop												71,900	31,300	40,300	37,400													201,240			
supply												11,500	11,100	10,000	9,500													42,100			
Pool maintenance & repair							65,100					56,100	30,060	55,300	40,000										130,000	2,600,000		181,460 2,795,100			
Depreciation Interest expense							05,100																8,200		130,000	647,955		656,155			
Bad Debt			24,000																				,			,		24,000			
Misc. expense			1,500											2,000		20,000								7,400				30,900	4,000		
Reimburse HRCA	00.000	200															47.000							00.500				- 70.700	40,005	1,500	59,000
Vehicle expense Memberships/subscriptions	26,000	300 7,100	10,000														17,900		4,500					28,500				72,700 21,600			
Activities guide		7,100	10,000															58,000	7,300									58,000			
Advertising, market plan, newsletter		45,950																21,000										66,950	6,800	300	500
Legal fees	19,000		350,000		25,000																7,000			5,000				406,000			
Management fee Audit & accounting serv.			120,000 25,000		2,125														450,000 50,000		6,375						(570,000)	83,500	2,500	700	1,500
Contractor services			25,000	24,450	18,000							_	62,500	63,000	50,000				30,000	73,350	54,000							345,300	2,300	700	1,500
Computer equip/software				179,125																398,667	·		5,000	1,200				583,992			
Bank, credit card, ACH			21,000																161,500					800				183,300	800		400
Community & business relations	2,000	5,500	16,000	24,500														12,000	0.000	63,660				1,000 4,000				36,500 111,160	2,000	200	
Telephone services Office Supply exp.	1,000		29,000	24,500								14,500	10,000	15,200	13,400				8,000 2,000	63,660				5,500				90,600	1,000	60	400
Postage	7,000	600	20,000									,,,,,,	-,	.,					36,000					.,,				63,600	150		100
Printing			36,000															42,000										78,000			
Liability insurance Office lease			66,000		108,996																326,076			32,000			(66,000)	467,072	15,000 4,200	500	3,100
Equipment Leases			13,500																35,000								(00,000)	48,500	4,200		
Facility utilities			4,800									233,125	200,098	239,680	149,005				,									826,708			
Janitorial serv./supply									0.500			61,000	44,000	61,000	48,000	45.000												214,000			
Certifications Total Expenses	463,272	583,702	936,756	309,789	373,492	247,890	65,100	-	6,500 503,000	1,993,271	1,540,939	2,407,307	1,642,953	2,222,632	1,832,445	45,000 170,800		252,623	1,306,365	666,269	1,128,878	170,097	48,200	1,073,521	130,000	3,247,955	(636,000)	51,500) 23,617,777	272,555	63,415	126,000
Transfore														-							-										
Transfers 9000-Transfers - Capital equip						(85,000)		(95,500)														(85,000)			95,500	170,000		-			
Transfers - Capital equip						(55,500)		(55,500)														(625,000)	Ó		55,500	625,000		-			
9005-Transfers - Reserve						(59,450)	59,450																2,182,698	(10,000)	10,000	_		-			
9010-Transfers - Bond Fund																						(2,967,955)				2,967,955		-			
9035-Transfers - Backcountry Fund Total Transfers					_	(144,450)	59,450	(95,500)	_		_	_					_	_				(450,000) (6,310,653)	2,182,698	450,000 440,000	105,500	3,762,955		-			
TOTAL LIANSIELS	-	-	-		-	(144,450)	ე ყ ,4ე0	(80,000)	-	-	-	-	-	-	-	-	-	-	-		-	(0,310,033)	2,102,098	440,000	105,500	3,102,935	-	-	-	-	-
Net Revenue (Expense)	(321 272)	(341.052)	(479.556)	(309.789)	(350,492)	2,713,172	(2,150)	(83.800)	(53,500)	196,729	(232,276)	(2,312,107)	(1,552,153)	(2,067,432)	(1,702,405)	(58,300)	(936,522) (2	252.623)	(1,136,165)	(666,269)	(1,128,878)	10,378,267	2,142,175	143	(22,200	532,326		1.953.872	_	(410)	8.000