

**Highlands Ranch Community Association, Inc.**  
**Statement of Revenues and Expenses for All Funds**  
**For the Year-to-Date Ending April 30, 2020**

Financial Row	ADMINISTRATIVE			RECREATION		BACKCOUNTRY		DEBT SERVICE	ELIMINATIONS	TOTAL
	OPERATING	RESERVE	OSCA	OPERATING	RESERVE	OPERATING	RESERVE	& PLANT		
Revenues										
Homeowner assessments and fees	\$ 928,537	\$ -	\$ -	\$ 5,717,285	\$ -	\$ -	\$ -	\$ -		6,645,822
Community improvement services	23,029	-	-	-	-	-	-	-		23,029
Legal Revenue	14,990	-	-	-	-	-	-	-		14,990
Recreation programs	-	-	-	1,196,752	-	14,954	-	-		1,211,706
Facility operations	-	-	-	247,134	-	9,417	-	-	(22,056)	234,495
Community events	39,136	-	-	-	-	-	-	-		39,136
Advertising	3,000	-	-	-	-	-	-	-		3,000
Management Fee Revenue	150,607	-	-	36,061	-	-	-	-	(186,668)	-
Interest and other Revenue	39,068	2,870	68,132	27,666	9,984	14,715	2,204	19,422		184,061
<b>Total revenues</b>	<b>1,198,367</b>	<b>2,870</b>	<b>68,132</b>	<b>7,224,898</b>	<b>9,984</b>	<b>39,086</b>	<b>2,204</b>	<b>19,422</b>	<b>(208,724)</b>	<b>8,356,239</b>
Expenses										
Salaries and employee benefits	547,810	-	-	3,440,829	-	191,255	-	-		4,179,894
Facility operations	6,200	-	-	288,008	14,384	14,086	-	-		322,678
Depreciation Expense	-	20,978	-	-	-	-	45,661	892,453		959,092
Professional services	199,592	-	-	103,782	-	-	-	-		303,374
Advertising	4,455	-	-	22,643	-	-	-	-		27,098
Office expenses	112,509	-	-	87,129	-	1,585	-	-		201,223
Insurance	15,559	-	-	92,027	-	8,767	-	-		116,353
Interest	-	-	-	-	4,118	-	-	314,722		318,840
Information Technology Expenses	67,190	64	-	159,929	2,577	-	-	-		229,760
Occupancy	23,866	-	-	284,866	-	-	-	-	(22,061)	286,671
Program	-	-	-	208,092	-	13,954	-	-		222,046
Community events	38,820	-	-	-	-	-	-	-		38,820
Conferences, meetings and travel	7,465	-	-	6,676	-	5,663	-	-		19,804
Licenses and permits	-	-	-	12,803	-	-	-	-		12,803
Dues, subscriptions and memberships	8,539	-	-	2,105	-	-	-	-		10,644
Management Fee Expense	36,061	-	-	150,602	-	-	-	-	(186,663)	-
Other operating expenses	-	-	-	2,637	-	-	-	-		2,637
<b>Total expenses</b>	<b>1,068,066</b>	<b>21,042</b>	<b>-</b>	<b>4,862,128</b>	<b>21,079</b>	<b>235,310</b>	<b>45,661</b>	<b>1,207,175</b>	<b>(208,724)</b>	<b>7,251,737</b>
(Gains) / Losses	-	-	-	-	-	-	-	-		-
Excess (deficiency) of revenues over expenses	130,297	(18,172)	68,132	2,362,771	(11,095)	(196,224)	(43,457)	(1,187,753)	-	1,104,502
Transfers to Bond Fund	-	-	-	(1,266,957)	-	-	-	1,266,957		-
Transfers to Backcountry Fund	-	-	-	(138,320)	-	138,320	-	-		-
Transfers for Capital Equipment	(8,818)	8,817	(73,553)	(7,739)	(18,713)	-	73,553	26,453		-
Transfers for Reserves	(8,050)	8,050	-	(1,098,240)	730,433	(3,340)	3,340	367,807		-
<b>Total transfers</b>	<b>(16,868)</b>	<b>16,867</b>	<b>(73,553)</b>	<b>(2,511,256)</b>	<b>711,720</b>	<b>134,980</b>	<b>76,893</b>	<b>1,661,217</b>	<b>-</b>	<b>-</b>
Net revenues (expenses)	\$ 113,433	\$ (1,305)	\$ (5,421)	\$ (148,485)	\$ 700,625	\$ (61,244)	\$ 33,436	\$ 473,464	\$ -	\$ 1,104,502

Highlands Ranch Community Association, Inc.  
Parent Company : HRCA  
HRCA Balance Sheet  
End of April 2020

Financial Row	Admin Fund (NP)			Recreation Fund (NP)			Total		
	Admin : Operating	Admin : Reserve	OSCA	BC : Operating	BC : Reserve	Debt Service & Plant		Rec : Operating	Rec: Reserve
<b>ASSETS</b>									
<b>Current Assets</b>									
Bank									
Total - 601 - Wells Fargo Operating	3,236,449	-	-	129,408	-	-	1,795,932	-	5,161,789
Total - 602 - Miscellaneous Cash	200	-	-	-	-	-	2,899	-	3,099
Total - 603 - Other Investment Accounts	254,296	-	-	-	-	-	605,488	581,093	1,440,877
Total - 604 - Morgan Stanley	-	-	4,582,307	-	-	-	-	3,138,039	7,720,346
Total - 605 - Wells Fargo Bond Fund	-	-	-	-	-	7,459,407	(2,437)	-	7,456,970
Total - 606 - RBC Wealth Mgmt	240,947	353,085	-	24,871	197,167	-	-	-	816,069
Total Bank	3,731,892	353,085	4,582,307	154,278	197,167	7,459,407	2,401,883	3,719,131	22,599,151
Accounts Receivable									
Total - 611 - Accounts Receivable	296,998	-	20,359	-	-	2,800	253,947	7,463	581,568
Total Accounts Receivable	296,998	-	20,359	-	-	2,800	253,947	7,463	581,568
Other Current Asset									
Total - 613 - Prepaid Expenses & Other Assets	73,702	-	-	9,369	-	-	200,938	-	284,009
Total - 614 - Other Current Assets	17,614	-	-	(1,187)	(1,173)	-	131,356	-	146,610
Total Other Current Asset	91,316	-	-	8,182	(1,173)	-	332,294	-	430,619
<b>Total Current Assets</b>	<b>4,120,207</b>	<b>353,085</b>	<b>4,602,666</b>	<b>162,460</b>	<b>195,993</b>	<b>7,462,207</b>	<b>2,988,124</b>	<b>3,726,594</b>	<b>23,611,337</b>
<b>Fixed Assets</b>									
Total - 620 - Computer Equipment, Software & Telephon	-	530,153	-	-	2,182	898,974	-	-	1,431,309
Total - 621 - Property & Equipment	-	94,502	-	-	1,734	4,830,419	-	-	4,926,655
Total - 622 - Facility & Improvements	-	-	-	-	-	66,802,550	-	-	66,802,550
Total - 623 - Vehicles	-	-	-	-	-	10,366	-	-	10,366
Total - 624 - Land	-	-	-	-	-	1,925,000	-	-	1,925,000
Total - 625 - Construction in Progress	38,156	54,007	-	-	-	531,134	-	-	623,297
Total - 626 - Backcountry Fixed Assets	-	-	-	-	1,420,343	-	-	-	1,420,343
Total - 627 - Accum Depr - Computer Equip, Software, T	-	(345,277)	-	-	(2,182)	(644,046)	-	-	(991,506)
Total - 628 - Accum Depr - Property & Equipment	-	(93,020)	-	-	(1,734)	(2,672,217)	-	-	(2,766,971)
Total - 629 - Accum Depr - Facility & Improvements	-	-	-	-	-	(36,548,329)	-	-	(36,548,329)
Total - 630 - Accum Depr - Backcountry	-	-	-	-	(639,698)	(10,366)	-	-	(650,064)
Total - 632 - Lease Asset	18,178	-	-	-	-	-	72,712	-	90,890
<b>Total Fixed Assets</b>	<b>56,334</b>	<b>240,364</b>	<b>-</b>	<b>-</b>	<b>780,646</b>	<b>35,123,486</b>	<b>72,712</b>	<b>-</b>	<b>36,273,542</b>
<b>Other Assets</b>									
Total - 615 - Due From Other Funds	325,355	-	750,893	2,128	3,168	3	2,629,579	4,802	3,715,928
Total - 616 - Other Assets	-	-	-	-	-	126,780	(8,491)	-	118,289
<b>Total Other Assets</b>	<b>325,355</b>	<b>-</b>	<b>750,893</b>	<b>2,128</b>	<b>3,168</b>	<b>126,782</b>	<b>2,621,088</b>	<b>4,802</b>	<b>3,834,216</b>
<b>Total ASSETS</b>	<b>4,501,897</b>	<b>593,449</b>	<b>5,353,559</b>	<b>164,588</b>	<b>979,807</b>	<b>42,712,475</b>	<b>5,681,924</b>	<b>3,731,396</b>	<b>63,719,096</b>
<b>LIABILITIES &amp; EQUITY</b>									
<b>Current Liabilities</b>									
Accounts Payable									
Total Accounts Payable	217	-	-	(36,871)	-	393,403	85,598	141,367	583,713
Other Current Liability									
Total - 636 - Lease Liability	17,353	-	-	-	-	-	69,410	-	86,763
Total - 638 - Accrued Expenses	166,970	-	-	64,600	-	-	337,693	263	569,527
Total - 639 - Other Current Liability	8,445	-	-	3,658	-	-	18,784	-	30,887
Total - 641 - Deferred Revenue	469,248	-	-	-	-	-	2,862,739	-	3,331,987
Total - 642 - Unearned Revenue	53,451	-	-	54,571	-	-	908,254	-	1,016,276
Total - 643 - Prepaid Liability	-	-	-	41,117	-	-	-	-	41,117
Total - 644 - Unearned Assessments	73,597	-	-	-	-	-	646,153	-	719,750
Total - 645 - Due to Other Funds	2,566,887	14,792	1,173	50,962	153,213	-	313,315	15,584	3,115,928
Total Other Current Liability	3,355,953	14,792	1,173	214,908	153,213	-	5,156,350	15,847	8,912,236
<b>Total Current Liabilities</b>	<b>3,356,170</b>	<b>14,792</b>	<b>1,173</b>	<b>178,037</b>	<b>153,213</b>	<b>393,403</b>	<b>5,241,947</b>	<b>157,214</b>	<b>9,495,948</b>
Long Term Liabilities									
Total - 646 - OSCA Loan Payable	-	-	-	-	-	-	-	562,500	562,500
Total - 647 - Bond Payable	-	-	-	-	-	15,200,000	-	-	15,200,000
Total Long Term Liabilities	-	-	-	-	-	15,200,000	-	562,500	15,762,500
648 - Owner Equity									
3005 - Restricted Fund Equity	-	-	-	-	-	-	-	2,926,527	2,926,527
3010 - Restricted Fund Balance	38,659	309,868	1,237,500	-	157,779	-	-	-	1,743,806
3015 - YTD Net Income	(457,073)	14,002	724,299	62,802	7,422	1,425,766	(3,167,330)	1,705,085	314,974
Total - 648 - Owner Equity	(418,414)	323,870	1,961,799	62,802	165,201	1,425,766	(3,167,330)	4,631,612	4,985,307
Retained Earnings	1,450,707	256,092	3,396,008	(15,006)	627,956	25,219,845	3,755,792	(2,320,556)	32,370,838
Net Income	113,434	(1,305)	(5,422)	(61,245)	33,437	473,462	(148,486)	700,627	1,104,502
<b>Total Equity</b>	<b>1,145,727</b>	<b>578,657</b>	<b>5,352,386</b>	<b>(13,449)</b>	<b>826,594</b>	<b>27,119,073</b>	<b>439,977</b>	<b>3,011,682</b>	<b>38,460,647</b>
<b>Total LIABILITIES &amp; EQUITY</b>	<b>\$ 4,501,897</b>	<b>\$ 593,449</b>	<b>\$ 5,353,559</b>	<b>\$ 164,588</b>	<b>\$ 979,807</b>	<b>\$ 42,712,475</b>	<b>\$ 5,681,924</b>	<b>\$ 3,731,396</b>	<b>\$ 63,719,096</b>

**HRCA**  
**Statement of Revenues and Expenses**  
**For the Month Ending April 30, 2020**

	Current Month Actuals				Current Month Budget				Current Month Variance				Month to Date % Variance				
	Admin	Rec	BC	Total	Admin	Rec	BC	Total	Admin	Rec	BC	Total	Admin	Rec	BC	Total	
<b>Revenues</b>																	
Homeowner assessments and fees	183,734	1,431,538	-	1,615,272	170,825	1,476,790	-	1,647,615	12,909	(45,252)	-	(32,343)	8%	-3%	100%	-2%	
Community Improvement Services	9,413	-	-	9,413	8,495	-	-	8,495	918	-	-	918	11%	100%	100%	11%	
Recreation programs	-	37,254	2,128	39,382	-	416,810	17,400	434,210	-	(379,556)	(15,272)	(394,828)	100%	-91%	-88%	-91%	
Facility operations	-	6,396	5,451	11,847	-	83,915	1,455	85,370	-	(77,519)	3,996	(73,523)	100%	-92%	275%	-86%	
Community Events	3,500	-	-	3,500	3,500	-	-	3,500	-	-	-	-	0%	100%	100%	0%	
Advertising	-	-	-	-	-	-	-	-	-	-	-	-	100%	100%	100%	0%	
Management Fee	20,466	708	-	-	20,500	1,000	-	-	(34)	(292)	-	(326)	0%	-29%	100%	0%	
Interest and other revenue	3,926	7,044	0	10,970	9,575	8,120	10	17,705	(5,649)	(1,076)	(10)	(6,735)	-59%	-13%	-100%	-38%	
<b>Total revenues</b>	<b>221,039</b>	<b>1,482,940</b>	<b>7,579</b>	<b>1,690,384</b>	<b>212,895</b>	<b>1,986,635</b>	<b>18,865</b>	<b>2,196,895</b>	<b>8,144</b>	<b>(503,695)</b>	<b>(11,286)</b>	<b>(506,837)</b>	<b>4%</b>	<b>-25%</b>	<b>-60%</b>	<b>-23%</b>	
<b>Expenses</b>																	
Salaries and employee benefits	122,774	550,728	45,103	718,605	132,145	916,905	49,655	1,098,705	9,371	366,177	4,552	380,100	7%	40%	9%	35%	
Facility operations	(4,279)	83,875	5,438	85,034	3,000	77,955	8,050	89,005	7,279	(5,920)	2,612	3,971	243%	-8%	32%	4%	
Professional services	29,322	12,164	-	41,486	28,450	24,385	415	53,250	(872)	12,221	415	11,764	-3%	50%	100%	22%	
Advertising	-	5,142	-	5,142	600	5,000	-	5,600	600	(142)	-	458	100%	-3%	100%	8%	
Office expenses	10,230	18,514	313	29,057	15,350	26,590	850	42,790	5,120	8,076	537	13,733	33%	30%	63%	32%	
Insurance	3,566	22,954	2,192	28,712	4,165	24,165	2,515	30,845	599	1,211	323	2,133	14%	5%	13%	7%	
Interest	-	-	-	-	-	-	-	-	-	-	-	-	100%	100%	100%	0%	
IT Expenses	20,227	40,484	-	60,711	19,240	41,600	-	60,840	(987)	1,116	-	129	-5%	3%	100%	0%	
Occupancy	5,808	48,159	-	53,967	6,340	69,761	-	76,101	532	21,602	-	22,134	8%	31%	100%	29%	
Program	-	4,466	679	5,145	-	56,800	10,000	66,800	-	52,334	9,321	61,655	100%	92%	93%	92%	
Community events	541	-	-	541	500	-	-	500	(41)	-	-	(41)	-8%	100%	100%	-8%	
Conferences, meetings and travel	(1,653)	1,204	1,723	1,274	1,950	1,495	3,100	6,545	3,603	291	1,377	5,271	185%	19%	44%	81%	
Licenses and permits	-	3,201	-	3,201	-	3,800	110	3,910	-	599	110	709	100%	16%	100%	18%	
Dues, subscriptions and memberships	4,394	-	-	4,394	5,300	500	-	5,800	906	500	-	1,406	17%	100%	100%	24%	
Management Fee	708	20,466	-	21,174	100	20,500	-	20,600	(608)	34	-	(574)	-608%	0%	100%	-3%	
Other operating expenses	-	713	-	713	-	625	-	625	-	(88)	-	(88)	100%	-14%	100%	-14%	
<b>Total expenses</b>	<b>191,638</b>	<b>812,070</b>	<b>55,448</b>	<b>1,059,156</b>	<b>217,140</b>	<b>1,270,081</b>	<b>74,695</b>	<b>1,561,916</b>	<b>25,502</b>	<b>458,011</b>	<b>19,247</b>	<b>502,760</b>	<b>12%</b>	<b>36%</b>	<b>26%</b>	<b>32%</b>	
<b>Transfers</b>																	
Transfers for capital equipment	1,620	-	-	1,620	1,620	-	-	1,620	-	-	-	-	0%	0%	100%	0%	
Transfers to Admin. Reserve Fund	-	-	-	-	-	-	-	-	-	-	-	-	0%	0%	100%	1%	
Transfers to Rec. Reserve	-	274,560	-	274,560	-	274,560	-	274,560	-	-	-	-	0%	0%	100%	0%	
Transfers to Bond Fund	-	153,337	-	153,337	-	155,000	-	155,000	-	1,663	-	1,663	0%	0%	100%	1%	
Transfers to Backcountry Reserve	-	-	835	835	-	-	835	835	-	-	-	-	0%	0%	100%	0%	
Transfers to Backcountry Fund	-	34,580	(34,580)	-	-	34,580	(34,580)	-	-	-	-	-	0%	0%	100%	0%	
<b>Total Transfers</b>	<b>1,620</b>	<b>462,477</b>	<b>(33,745)</b>	<b>430,352</b>	<b>1,620</b>	<b>464,140</b>	<b>(33,745)</b>	<b>432,015</b>	<b>-</b>	<b>1,663</b>	<b>-</b>	<b>1,663</b>	<b>0%</b>	<b>0%</b>	<b>0%</b>	<b>0%</b>	
<b>Total expense after transfers</b>	193,258	1,274,547	21,703	1,489,508	218,760	1,734,221	40,950	1,993,931	25,502	459,674	19,247	504,423	12%	27%	47%	25%	
<b>Net revenue (expense)</b>	<b>27,781</b>	<b>208,393</b>	<b>(14,124)</b>	<b>200,876</b>	<b>(5,865)</b>	<b>252,414</b>	<b>(22,085)</b>	<b>202,964</b>	<b>33,646</b>	<b>(44,021)</b>	<b>7,961</b>	<b>(2,414)</b>	<b>-574%</b>	<b>-17%</b>	<b>-36%</b>	<b>-1%</b>	

**HRCA**  
**Statement of Revenues and Expenses**  
**For the Month Ending April 30, 2020**

	Year to Date Actuals				Year to Date Budget				Year to Date Variance				Year to Date % Variance			
	Admin	Rec	BC	Total	Admin	Rec	BC	Total	Admin	Rec	BC	Total	Admin	Rec	BC	Total
<b>Revenues</b>																
Homeowner assessments and fees	943,527	5,717,286	-	6,660,813	924,885	5,907,160	-	6,832,045	18,642	(189,874)	-	(171,232)	2%	-3%	100%	-3%
Community Improvement Services	23,029	-	-	23,029	30,770	-	-	30,770	(7,741)	-	-	(7,741)	-25%	100%	100%	-25%
Recreation programs	-	1,196,752	14,954	1,211,706	-	1,748,535	37,500	1,786,035	-	(551,783)	(22,546)	(574,329)	100%	-32%	-60%	-32%
Facility operations	-	247,134	24,020	271,154	-	358,950	15,820	374,770	-	(111,816)	8,200	(103,616)	100%	-31%	52%	-28%
Community Events	39,136	-	-	39,136	38,050	-	-	38,050	1,086	-	-	1,086	3%	100%	100%	3%
Advertising	3,000	-	-	3,000	3,150	-	-	3,150	(150)	-	-	(150)	-5%	100%	100%	-5%
Management Fee	150,607	36,062	-	186,669	141,500	33,000	-	174,500	9,107	3,062	-	12,169	6%	9%	100%	0%
Interest and other revenue	39,069	27,663	112	66,844	35,800	27,480	40	63,320	3,269	183	72	3,524	9%	1%	181%	6%
<b>Total revenues</b>	<b>1,198,368</b>	<b>7,224,897</b>	<b>39,086</b>	<b>8,275,682</b>	<b>1,174,155</b>	<b>8,075,125</b>	<b>53,360</b>	<b>9,128,140</b>	<b>24,213</b>	<b>(850,228)</b>	<b>(14,274)</b>	<b>(840,289)</b>	<b>2%</b>	<b>-11%</b>	<b>-27%</b>	<b>-9%</b>
<b>Expenses</b>																
Salaries and employee benefits	547,809	3,440,830	191,255	4,179,894	541,180	3,928,332	197,505	4,667,017	(6,629)	487,502	6,250	487,123	-1%	12%	3%	10%
Facility operations	6,199	288,009	14,086	308,294	12,000	283,570	22,025	317,595	5,801	(4,439)	7,939	9,301	48%	-2%	36%	3%
Professional services	189,608	103,782	-	293,390	116,250	109,840	1,860	227,950	(73,358)	6,058	1,860	(65,440)	-63%	6%	100%	-29%
Advertising	4,455	22,643	-	27,098	2,900	22,000	-	24,900	(1,555)	(643)	-	(2,198)	-54%	-3%	100%	-9%
Office expenses	112,509	87,128	1,585	201,222	110,700	93,435	3,560	207,695	(1,809)	6,307	1,975	6,473	-2%	7%	55%	3%
Insurance	15,558	92,027	8,767	116,352	16,660	96,660	10,060	123,380	1,102	4,633	1,293	7,028	7%	5%	13%	6%
Interest	-	-	-	-	-	-	-	-	-	-	-	-	100%	100%	100%	0%
IT Expenses	77,174	159,929	-	237,103	76,960	166,400	-	243,360	(214)	6,471	-	6,257	0%	4%	100%	3%
Occupancy	23,866	284,866	-	308,732	25,360	324,741	-	350,101	1,494	39,875	-	41,369	6%	12%	100%	12%
Program	-	208,092	13,954	222,046	-	268,006	24,000	292,006	-	59,914	10,046	69,960	100%	22%	42%	24%
Community events	38,820	-	-	38,820	34,600	-	-	34,600	(4,220)	-	-	(4,220)	-12%	100%	100%	-12%
Conferences, meetings and travel	7,465	6,676	5,663	19,804	7,800	5,980	12,800	26,580	335	(696)	7,137	6,776	4%	-12%	56%	25%
Licenses and permits	-	12,804	-	12,804	-	15,500	440	15,940	-	2,696	440	3,136	100%	17%	100%	20%
Dues, subscriptions and memberships	8,543	2,105	-	10,648	12,600	2,000	-	14,600	4,057	(105)	-	3,952	32%	-5%	100%	27%
Management Fee	36,062	150,607	-	186,669	37,100	142,500	-	179,600	1,038	(8,107)	-	(7,069)	3%	-6%	100%	-4%
Other operating expenses	-	2,638	-	2,638	-	2,500	-	2,500	-	(138)	-	(138)	100%	-6%	100%	-6%
<b>Total expenses</b>	<b>1,068,068</b>	<b>4,862,136</b>	<b>235,311</b>	<b>6,165,515</b>	<b>994,110</b>	<b>5,461,464</b>	<b>272,250</b>	<b>6,727,824</b>	<b>(73,958)</b>	<b>599,328</b>	<b>36,939</b>	<b>562,309</b>	<b>-7%</b>	<b>11%</b>	<b>14%</b>	<b>8%</b>
<b>Transfers</b>																
Transfers for capital equipment	8,818	7,739	-	16,557	8,870	7,000	-	15,870	52	(739)	-	(687)	1%	-11%	100%	-4%
Transfers to Admin. Reserve Fund	8,050	-	-	8,050	8,025	-	-	8,025	(25)	-	-	(25)	0%	100%	100%	0%
Transfers to Rec. Reserve	-	1,098,240	-	1,098,240	-	1,098,240	-	1,098,240	-	-	-	-	100%	0%	100%	0%
Transfers to Bond Fund	-	1,266,957	-	1,266,957	-	1,230,000	-	1,230,000	-	(36,957)	-	(36,957)	100%	-3%	100%	-3%
Transfers to Backcountry Reserve	-	-	3,340	3,340	-	-	3,340	3,340	-	-	-	-	100%	100%	0%	0%
Transfers to Backcountry Fund	-	138,320	(138,320)	-	-	138,320	(138,320)	-	-	-	-	-	100%	0%	0%	0%
<b>Total Transfers</b>	<b>16,868</b>	<b>2,511,256</b>	<b>(134,980)</b>	<b>2,393,144</b>	<b>16,895</b>	<b>2,473,560</b>	<b>(134,980)</b>	<b>2,355,475</b>	<b>27</b>	<b>(37,696)</b>	<b>-</b>	<b>(37,669)</b>	<b>0%</b>	<b>-2%</b>	<b>0%</b>	<b>-2%</b>
<b>Total expense after transfers</b>	<b>1,084,936</b>	<b>7,373,392</b>	<b>100,331</b>	<b>8,558,659</b>	<b>1,011,005</b>	<b>7,935,024</b>	<b>137,270</b>	<b>9,083,299</b>	<b>(73,931)</b>	<b>561,632</b>	<b>36,939</b>	<b>524,640</b>	<b>-7%</b>	<b>7%</b>	<b>27%</b>	<b>6%</b>
<b>Net revenue (expense)</b>	<b>113,432</b>	<b>(148,495)</b>	<b>(61,245)</b>	<b>(282,977)</b>	<b>163,150</b>	<b>140,101</b>	<b>(83,910)</b>	<b>44,841</b>	<b>(49,718)</b>	<b>(288,596)</b>	<b>22,665</b>	<b>(315,649)</b>	<b>100%</b>	<b>-206%</b>	<b>-27%</b>	<b>-704%</b>